

## ALAMEDA COUNTY CARE CONNECT (AC3)

Whole Person Care Pilot



Kathleen Clanon, MD League of Cities Homeless Task Force Meeting May 11, 2017

## **DESCRIPTION**

## **PURPOSE**

- Optional Competitive Grant Program
- County is the Lead
- □50% Funding Match
- 1115 Waiver program: Medi-Cal patients only

Build infrastructure to improve integration, reduce unnecessary utilization of health care services, and improve health outcomes

## IS WHOLE PERSON CARE IN MY COUNTY?

Whole Person Care Pilot		
Lead Entity	Estimated 5-year Beneficiary Count	Total 5-Year Budget
Alameda County Health Care Services Agency	20,000	\$283,453,400
Contra Costa Health Services	52,500	\$203,958,160
Kern Medical Center	2,000	\$157,346,500
Los Angeles County Department of Health Services	137,700	\$900,000,000
Monterey County Health Department	500	\$26,834,630
Napa County	800	\$22,686,030
County of Orange Health Care Agency	8,098	\$23,500,000
Placer County Health and Human Services Department	450	\$20,126,290
Riverside University Health System - Behavioral Health	38,000	\$35,386,995
San Bernardino County - Arrowhead Regional Medical Center	2,000	\$24,537,000
County of San Diego, Health and Human Services Agency	1,049	\$43,619,950
San Francisco Department of Public Health	10,720	\$118,000,000
San Joaquin County Health Care Services Agency	2,130	\$17,500,000
San Mateo County Health System	5,000	\$165,367,710
Santa Clara Valley Health and Hospital System	10,000	\$225,715,295
Shasta County Health and Human Services Agency	600	\$19,403,550
Solano County Health & Social Services	250	\$4,667,010
Ventura County Health Care Agency	2,000	\$97,837,690

www.dhcs.ca.gov/provgovpart/Documents/WPCApplicationsBasicStats.pdf

### VISION

Create a system of whole person care that helps high-need patients achieve optimal independence and health, in safe and stable housing.

### **Crisis / intensive**

- ☐ Emergency Dept
- Psych Emergency
- ☐ Homeless Shelters
- ☐ Street Homeless
- ☐ Jail
- ☐ Sobering Centers

#### **Stability & Wellness**

- ☐ Supportive housing
- ☐ Primary Care Medical Home
- Specialty Mental Health
  - Home
- ☐ Substance Use Treatment
- ☐ Home Health Services

### WPC PURPOSE:

BUILD INFRASTRUCTURE TO IMPROVE INTEGRATION, REDUCE UNNECESSARY UTILIZATION OF HEALTH CARE SERVICES, AND IMPROVE HEALTH OUTCOMES.

Three kinds of infrastructure

Data Exchange, e.g.

Community Health Record, Shared Care Plans

Human Infrastructure, e.g.

- Develop coherent system of care coordination
- Incorporate CHR in workflows
- Understand and work across diverse systems

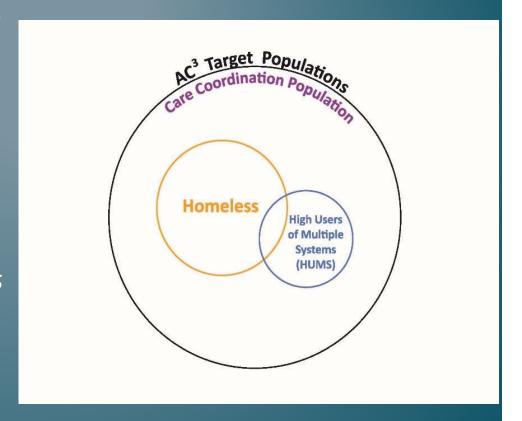
#### Housing, e.g.

- ☐ Enhance and scale up Coordinated Entry System,
  Housing Resource Centers
- Community Living Facilities Quality Improvement

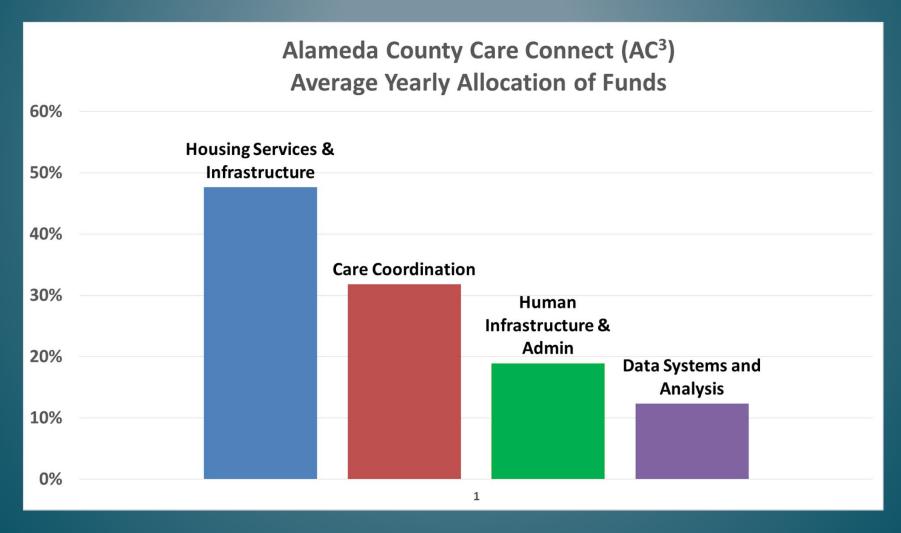


## AC CARE CONNECT FOCUS POPULATIONS

- People who are **homeless** (~10k)
- People who are **high utilizers of multiple systems** (~6k), and
- Care Coordination Population:
  people with complex conditions
  who are receiving care
  management in one system, but
  require care coordination across
  multiple systems (>20k,
  including above)
- Administrative enrollment with client opt-out opportunity



# BUDGET REQUEST: \$28M x 5 YEARS (NEW DOLLARS)



# AC CARE CONNECT COMPONENTS: HOUSING SOLUTIONS FOR HEALTH

Get People Off the Street

**Expand Options for the Future** 

#### "First Aid" for Homeless Clients

- Engagement and outreach
- Client move-in pool
- ☐ IHSS rapid intake

#### **Preventing Homelessness:**

- Housing & TenancySustaining Service Bundles
- Housing education and legal assistance

# Increase Supply of Supportive Housing:

- Community Living FacilitiesQI program
- Flexible Landlord Pool
- Housing Development Pool

#### Pay for Outcomes:

Stable housing at 6 & 24 months

# AC CARE CONNECT COMPONENTS: HOUSING SOLUTIONS FOR HEALTH



## Transition to Housing:

- \*Housing Transition Service Bundle
- **\*SNF Transitions**
- \*Homeless outreach
- \*Client move-in pool
- \*IHSS rapid intake



#### **Sustaining Housing:**

- \*Housing & Tenancy Sustaining Service Bundles
- \*Housing education and legal assistance



## Increase Supportive Housing Options:

- \*Community Living Facilities QI program
- \*Flexible Landlord Pool
- \*Housing Development Pool



Pay for Outcomes:

\*Stable housing at 6 & 24 months

# OUTREACH AND ENGAGEMENT 1000/ YEAR SERVED @ \$668,000/YEAR

- Countywide expansion of street outreach and engagement
- Approximately 2,400 people are unsheltered (2015)
  - 2017 count not available yet but likely BIG increase
- ACCC will add 8 FTEs to go from estimated 12 to 20;
  - assume each FTE can serve 125 individuals
- Sustainability plan: support organizations to bill MAA

# LANDLORD RECRUITMENT & INCENTIVE FUNDS 600 UNITS PER YEAR @ \$1.2M/YR

- Engage landlords in offering supportive housing units w/ subsidies
- Goal is to locate & centrally manage approx. 600 units countywide
- Includes 24/7 landlord hotline; potential master leasing; coordination with service providers & subsidy payers; marketing & PR for recruitment; risk mitigation funds, etc.

# COMMUNITY LIVING QUALITY IMPROVEMENT \$1M/YR

- Create oversight system for Community Living Facilities, modeled on program in San Diego (ILA)
  - Create online directory
  - Support owners and residents through standards and accountability
  - Improve quality through training and incentives
  - Address resident grievances

## HOUSING POOL \$3.2M/YR IN GF \$

- Pilot permits the redirection of some health care savings to housing development
- Housing development fund of \$3.2m/year modeled after program in Santa Clara County
- Housing development loans up to \$250,000/unit for projects with set-asides for extremely low-income,
- homeless people, people with mental illness, etc.

## **OVERALL TIMELINE**

Start-up: Jan-Jun 2017

Phase 1 Pilot: July 2017-Mar 2018

Phase 2 Pilot: Apr 2018 -2019

Scale-up, Sustainability Planning 2019-2020

Wrap-up & sustainability 2021

# Alameda County Care Connect

Plan BIG

Start small...

... grow...



& sustain!