**DATE:**     May 9, 2017

**TO:**      Joint CSAC-League Homelessness Task Force

**FROM:**    Jennifer Whiting, Staff, League of California Cities

**RE:**      Essential Components of Homelessness Strategies and Plans

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In late 2016, staff surveyed cities and counties to determine if they had adopted a homelessness strategy or plan. Staff has reviewed those strategies and plans to identify recurring themes, policies, and strategies. The following pages include suggestions based on that review to cover:

- Questions to consider when exploring a Homelessness Plan
- Descriptions of main plan sections
- Policy areas to be considered in each strategy
- A list of local plans and strategies to use as examples

Not surprisingly, it became clear early in the review process that each jurisdiction has taken a different approach to addressing challenges in their jurisdiction. Staff will be asking the Task Force to consider the following questions:

- Does this information encompass all the components that should be discussed in the report?
- Is there anything that should not be included in the report?
- Is "Essential Components" the right descriptor?

## Questions to Consider when Exploring a Homelessness Plan

- Will our strategies/plans be set annually, or will they span years?  How often will our jurisdiction review progress?
- Is our strategy/plan specific to our jurisdiction?  Or are there efforts included that impact the region?
- Does our strategy/plan include government agency actions only, or does it include actions of other community partners?
- Do we want to create a new department, agency, or community organization to coordinate and oversee efforts?
- Who in your jurisdiction will lead and oversee the effort?
- What resources is our agency already using for this effort?  Are there additional resources that can be dedicated?
- Is there a specific population we are trying to address?

## Descriptions of Main Sections of Strategies

**Category**
For organizational purposes, identification of what category best describes the strategy. Examples of categories include:
- Prevention
- Coordinated Entry System
- Housing
- Management and Services
- Income
- Other (for anything that does not fit in other categories)

**Recommendation**
One or two sentences describing the recommendation or action item.

**Description**
More in depth description of recommendation and strategy overall. May include additional information on the challenge the strategy is addressing.

**Population(s) Targeted**
A discussion of the population of the jurisdiction and specifically the homeless population. Examples include:
- All
- Families
- Transitional Age Youth (TAY)
- Single Adult
- Veteran
- Youth
- Chronically Homeless Adult
- Homeless Pet Owners
- LGBTQ Community

**Potential Funding Source**
Identification of current funding available or possible funding the agency will pursue.

**Implementation Time-Frame**
When is the strategy expected to be accomplished?

**Lead Agency**
Who is the lead responsible agency? This may be a department within the jurisdiction or a community partner.

**Collaborating Departments/Agencies**

A list of all other departments and agencies within the jurisdiction that will be involved in the implementation of the recommendation.  Should also include departments/agencies that experience downstream impacts, such as public works and libraries.

**Connection to Other Community Organizations (including city/county)**
A list of community organizations or agencies outside the city or county government that will be involved in the implementation of the recommendation.  May also include state agencies.

**Budget**
Discussion on the current resources the jurisdiction is putting towards addressing solutions, and identification of other options that could be pursued.

# Policies to be Considered in Each Strategy

*As with any major action a city or county takes, there are many policy areas that should be considered when adopting a homelessness strategy. Below is a list and short description of policy areas found in homelessness plans and strategies reviewed by the task force.*

**No Wrong Door**
Discussion and Strategies to implement a No Wrong Door policy. As the name suggests, No Wrong Door is the concept that a homeless person should be connected to the social, medical, and housing resources they need via case management regardless of what door of government they enter.

**Coordinated Entry System (CES)**
Discussion and Strategies to implement a Coordinated Entry System (CES) that incorporates the elements of person, system and philosophy, created to assist homeless individuals to access aspects of No Wrong Door (see above).

**Governance**
Discussion and Strategies for governance changes that would strengthen current structures.

**Facilities**
Discussion and Strategies of the types of facilities that the jurisdiction hopes to provide to support the homeless population.

**Housing**
Discussion and Strategies to address barriers to providing needed housing, and solutions to address the need.

**Land Use**
Discussion and Strategies to adjust local land use policies to meet the goals set by the jurisdiction.

# Index of Strategies/Plans

*Note: Many cities and counties are collaborating on their plans. If you do not see a city plan listed individually, please refer to the county in which the city is located.*

**Cities and Counties of Alameda County:** www.everyonehome.org

**Central Coast Collaborative on Homelessness:**
www.c3homes.org/sites/centralcoasthomelessness.oneeach.org/files/pictures/CA-603%20CoC%20Governance%20Charter_0.pdf

**City of Chula Vista:** www.chulavistaca.gov/departments/development-services/housing/resources/homeless-frequently-asked-questions

**City of Fairfield:** www.fairfield.ca.gov/gov/depts/manager/quality_of_life/default.asp

**City and County of Fresno:** www.fresno.gov/citymanager/wp-content/uploads/sites/7/2016/10/10yrPlanWhitepaper_v3b.pdf

**County of Humboldt and City of Eureka:** www.humboldthousing.org

**City of Long Beach**
http://www.lbds.info/civica/filebank/blobdload.asp?BlobID=5847
http://longbeach.legistar.com/LegislationDetail.aspx?ID=188833&GUID=7EDFEF7F-2A87-4D44-9AFD-3D7C4C44E2F8

**County of Marin:** www.marinhhs.org/10-year-plan

**Counties of Monterey and San Benito:**
http://mcdss.co.monterey.ca.us/reports/downloads/lead_me_home_01_13.pdf

**City of Sacramento:**
http://sacramento.granicus.com/MetaViewer.php?view_id=22&clip_id=3820&meta_id=470422

**Sacramento Steps Forward (City and County of Sacramento):**
http://sacramentostepsforward.org/strategic-action-plan/strategic-action-plan

**County of San Bernardino:** www.sbcounty.gov/dbh/sbchp/Tenyearstrategy.aspx

**City and County of San Francisco:** http://dhsh.sfgov.org/

**County of San Joaquin:** www.sjgov.org/commdev/cgi-bin/cdyn.exe/handouts-planning/SJCoCP_PRD_FULL_CONPLAN_2015-04-02.pdf

**County of San Luis Obispo:**
www.slocounty.ca.gov/planning/Housing_and_Economic_Development/10yearplan.htm

**County of San Mateo:**
http://hsa.smcgov.org/sites/hsa.smcgov.org/files/HomelessReport_Final.pdf

**County of Santa Clara:** http://destinationhomescc.org/wp-content/uploads/2015/02/Community_Plan_to_End_Homelessness_in_Santa_Clara_County_web.pdf

**County of Santa Cruz, Cities of Santa Cruz, Capitola, Scotts Valley, and Watsonville:** www.sccoplanning.com/Portals/2/HSP-FullReport-FINAL-Small.pdf

**County of Sonoma:** http://sonoma-county-continuum-of-care.wikispaces.com/Sonoma+County%E2%80%99s+10-Year+Homeless+Action+Plan

**County of Stanislaus:** www.preventionfocus.net/homelessness-initiative/

**City of Woodland:** https://cityofwoodland.legistar.com/LegislationDetail.aspx?ID=2692353&GUID=A9221D94-9FFD-46E6-9C70-3C5798E2ECA1

**Homeless and Poverty Action Coalition (County of Yolo, Cities of Davis, West Sacramento, Winters, and Woodland):** www.yolocounty.org/health-human-services/adult-aging/homeless-services/homeless-and-poverty-action-coalition-hpac